

AI for Operations

By the People, For the People



Devavrat Shah

Andrew (1956) & Erna
Viterbi Professor
MIT

Cofounder
CTO
Ikigai Labs



Artificial Intelligence (AI)

Term was coined in 1960s

Goal is to mimic human behavior in an intelligent manner

AI aims to do what humans can do, but really well [automation]

Artificial “creativity”

Drive, Play games, Customer support, ...

AI seeks to create “muscle” and “mind” of humans

Muscle: actuation, mechanics, ... [*Robotics*]

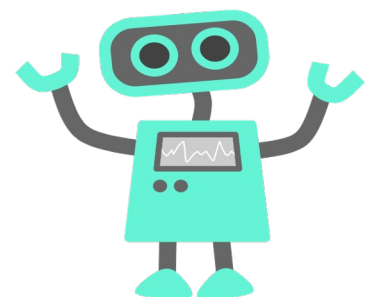
Mind: learning from data, ... [*Machine Learning, Statistics*]

Traditionally using “rules” and “decision trees”



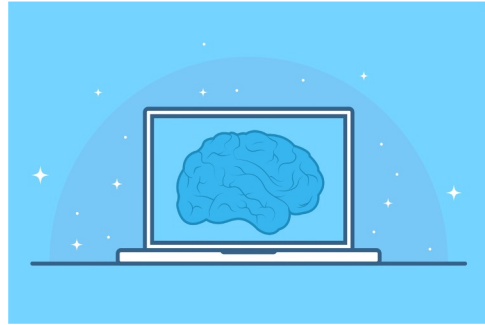
machines will be capable, within twenty years, of doing any work a man can do

-- Minsky 1960s



The Challenge

Automation within organizations



Using AI and Data
(+ Computation)



By the *People*, for *People*

That is

Create productive organizations by enabling individuals

Organizations are “(financial) instruments”

Automation of decisions with humans in the loop

with aim of improving the returns on investment (ROI)

using AI and data

Organizations, People

Operations within in an Organization



Front Office:
Marketing, Sales,
Customer Support



Back Office:
Supply Chain, Account,
Human Resources

Typically run by the people:



Skills



Experiences



Collaboration



Instincts



Passion

Data, People in Orgs: pre Computers

Example: Inventory Ops in Retail

Primary Goal: Achieve the best “return on investments”



Status of Inventory



When + How Much to Replenish

Store Managers:

- *Talk* to customers
- *Look* at shelves
- *Understand* what is selling and what is not

Generally managed through **paper ledgers**

- Manual, laborious, error-prone, and incomplete



Data, People in Orgs: enter Computers

Example: Inventory Ops in Retail

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When + How Much to Replenish

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- *Talk* to customers
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Generally managed through **information systems**

- Easy to keep track of operational information



Data, People in Orgs: enter Business Intelligence

Example: Inventory Ops in Retail

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Status of Inventory



When + How Much to Replenish

Store Managers:

- *Talk* to customers
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- Easy to keep track of operational information
- Understand trends, profit margins, & turn easily



Data, People in Orgs: enter e-Commerce

Example: Inventory Ops in Retail

Primary Goal: Achieve the best “return on investments”



Status of Inventory



When + How Much to Replenish

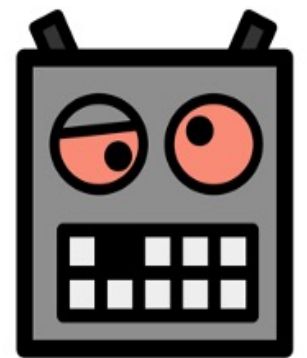
Store Managers:

- No customers to talk to, no shelves to look at, only data

Data is not present in a “common” information system

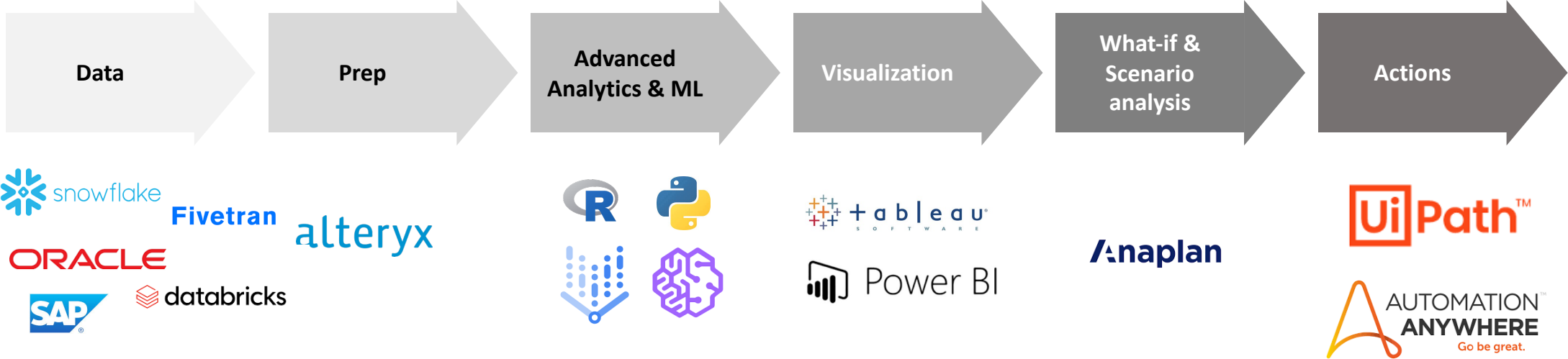
Creating source of truth

- Manual, laborious, error-prone, and incomplete (think spreadsheets)
- **Cannot** do trends, profit margins, & turn easily



A Day in the Life of a *Data Operator*

make decisions to achieve best *ROI*
how much *new* inventory to order *every* day



Q1. What is the ground truth?

Q2. What action should we take?

Q3. What strategic changes to make?



6+ systems of record

4+ teammates



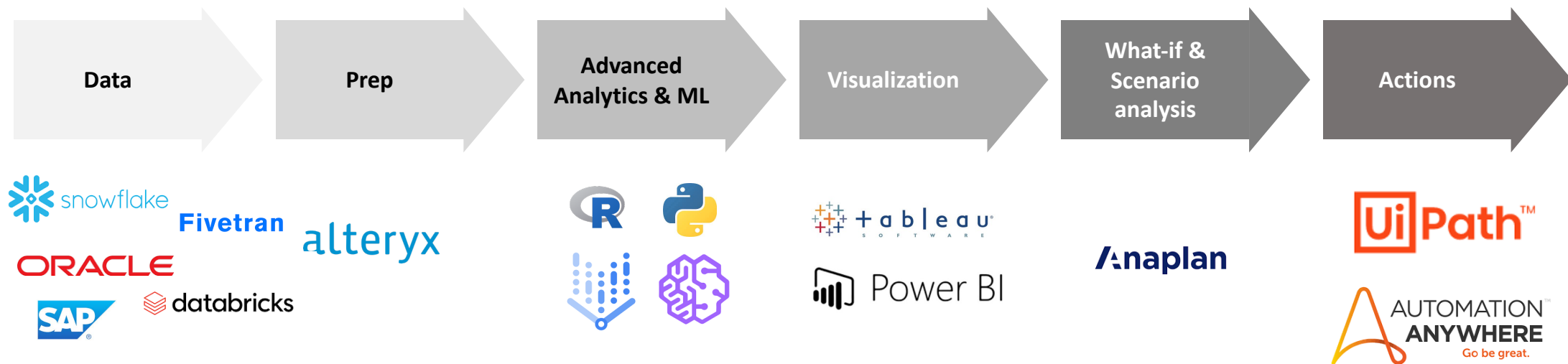
Email collaboration



5+ tools

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Q1. What is the ground truth?

Can't Figure Ground Truth!

Multiple Sources

Schemas Don't Match

Q2. What action should we take?

Can't Make Good Forecasts!

Constantly Changing Trends

Data is Sparse

Q3. What strategic changes to make?

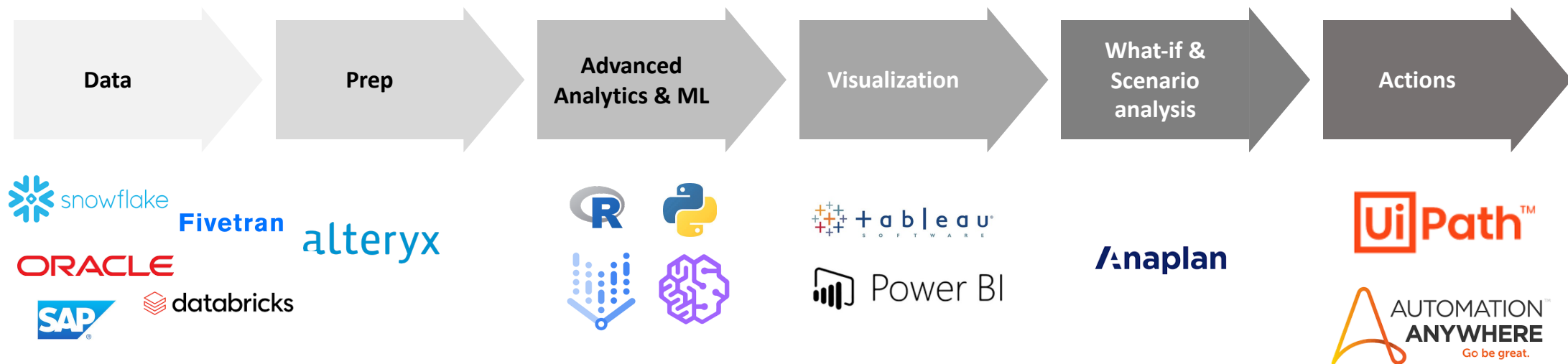
Can't Do Scenario Analysis!

Multiple Objectives

Too Many Scenarios

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Q1. What is the ground truth?

DeepMatch

AI driven data prep for disparate sources

Q2. What action should we take?

DeepCast

predictions w extremely limited data

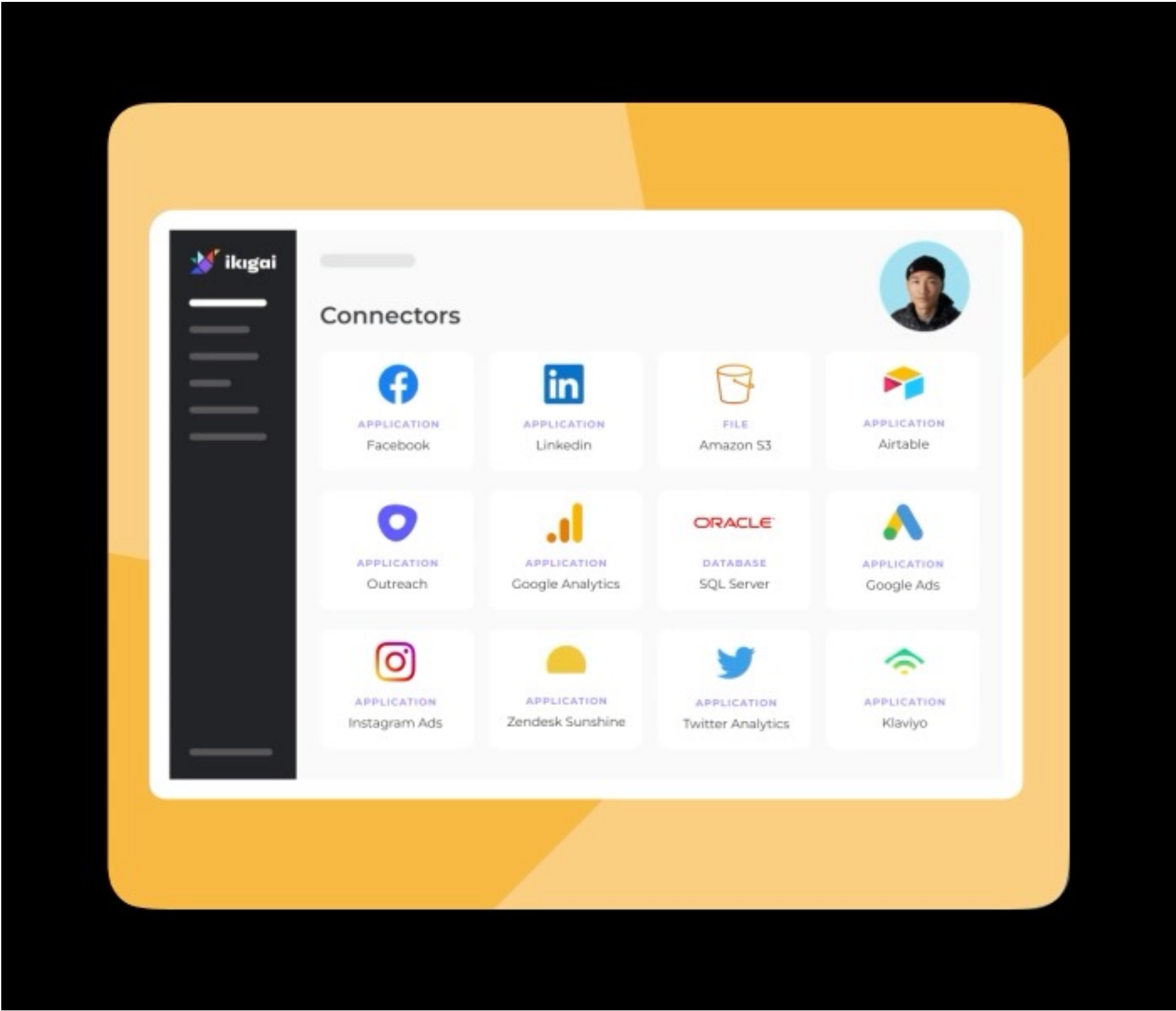
Q3. What strategic changes to make?

DeepRL

Interpretable RL w upto 10^{19} scenario analysis

Three AI Nuggets

DeepMatch

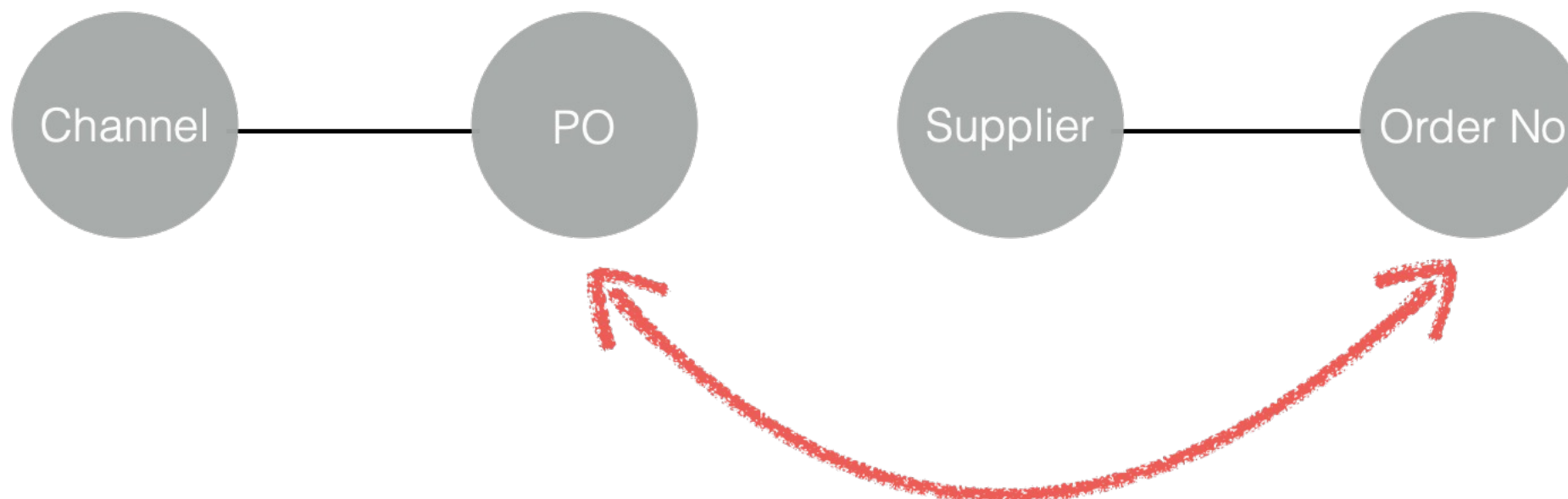


Stitching data

Channel	PO
Shopify	Cherry Blue

Supplier	Order No.
Fusion	XL Cherry

Graphical Model

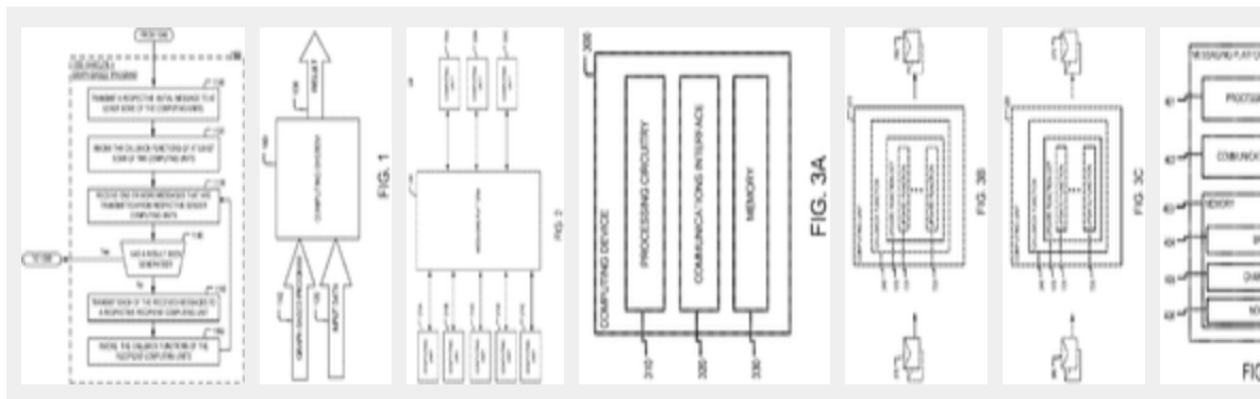


Method and apparatus for graph-based computing

Abstract

A method is disclosed including: receiving a graph-based program that identifies a bipartite graph and one or more update function sets, the bipartite graph including a plurality of graph nodes and a plurality of edges, such that each graph node corresponds to one of the update function sets; associating each of a plurality of computing units with a different respective one of the graph nodes; instantiating, by a Publisher Subscriber platform, a plurality of channels, the plurality of channels defining a topology that matches a topology of the bipartite graph; and executing the graph-based program based on the plurality of channels to produce a result.

Images (20)



Classifications

- **G06F9/5038** Allocation of resources, e.g. of the central processing unit [CPU] to service a request the resource being a machine, e.g. CPUs, Servers, Terminals considering the execution order of a plurality of tasks, e.g. taking priority or time dependency constraints into consideration

US11055157B2

United States

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Inventor: [Devavrat D. Shah](#), [Vinayak Ramesh](#)

Current Assignee : [Massachusetts Institute of Technology](#)

Worldwide applications

2018 • [US](#) 2019 • [US](#)

Application US16/683,918 events [?](#)

2018-11-27 • [Priority to US16/201,492](#)

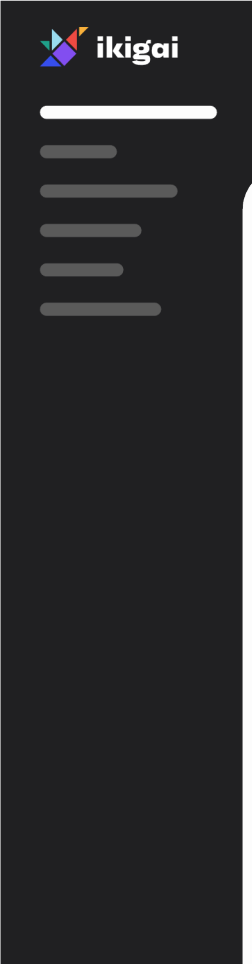
2019-11-14 • [Application filed by Massachusetts Institute of Technology](#)

2020-05-28 • [Publication of US20200167214A1](#)

2021-07-06 • [Application granted](#)

2021-07-06 • [Publication of US11055157B2](#)

Status • [Active](#)



ARIMA

Box Jenkins

Holt-Winters

DeepCasting

ikigai

ARIMA

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ARIMA

Box Jenkins

Holt-Winters

DeepCasting

Units Sold in Next 2 Quarters

one step ahead pred real

ikigai

ARIMA

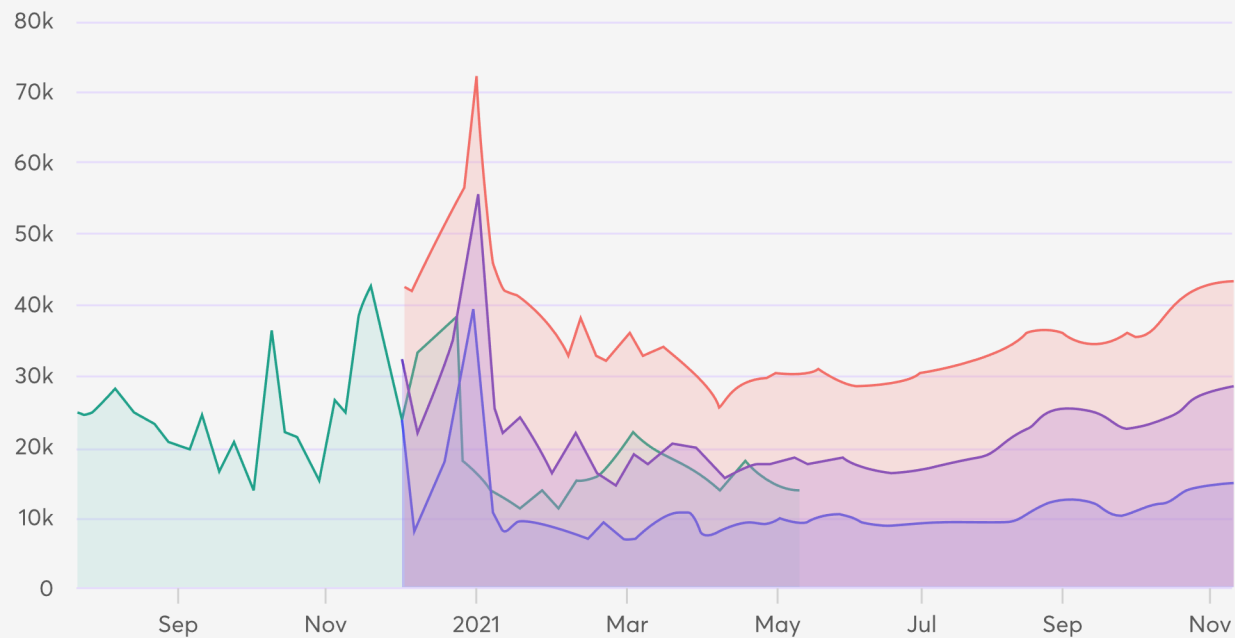
Box Jenkins

Holt-Winters

DeepCasting

Units Sold in Next 2 Quarters

lower pred real upper



Key insights:

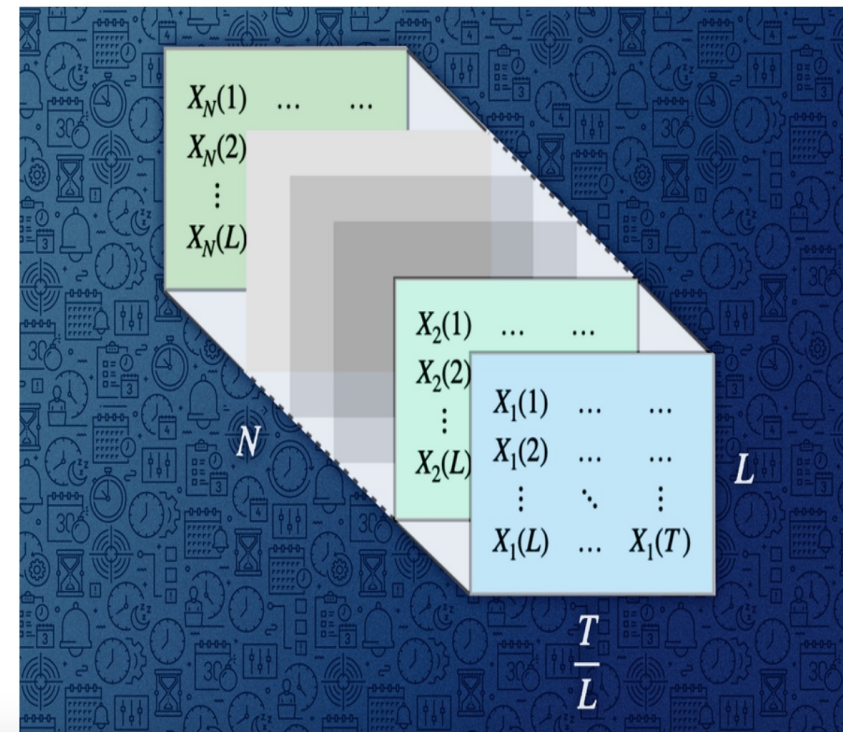
Little data across time
but, across many items
enables *accurate* forecasts

A tool for predicting the future

Researchers design a user-friendly interface that helps nonexperts make forecasts using data collected over time.

Adam Zewe | MIT News Office
March 28, 2022

 [PRESS INQUIRIES](#)



MIT researchers created a tool that enables people to make highly accurate predictions using multiple time-series data with just a few keystrokes. The powerful algorithm at the heart of their tool can transform multiple time series into a tensor, which is a multi-dimensional array of numbers (pictured).

Image: Figure courtesy of the researchers and edited by MIT News



We Know How Much Money You Lost In Sales This Year

Ikigai Labs can identify lost sales and help optimize purchasing decisions while minimizing inventory cost

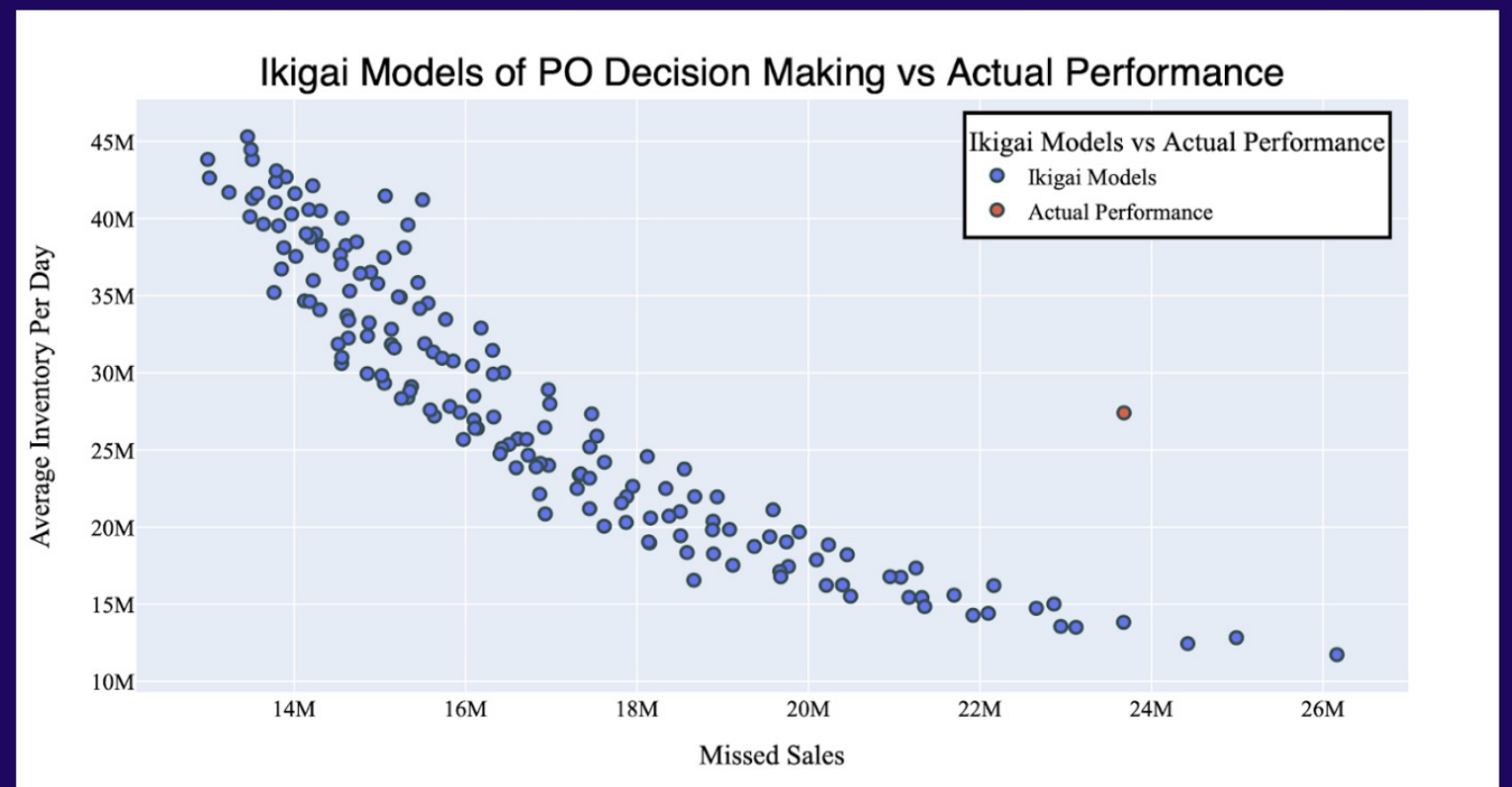
by Nate Lanier and John Tsitsiklis

Key insights:

Interpretable policies

Trade-off curves

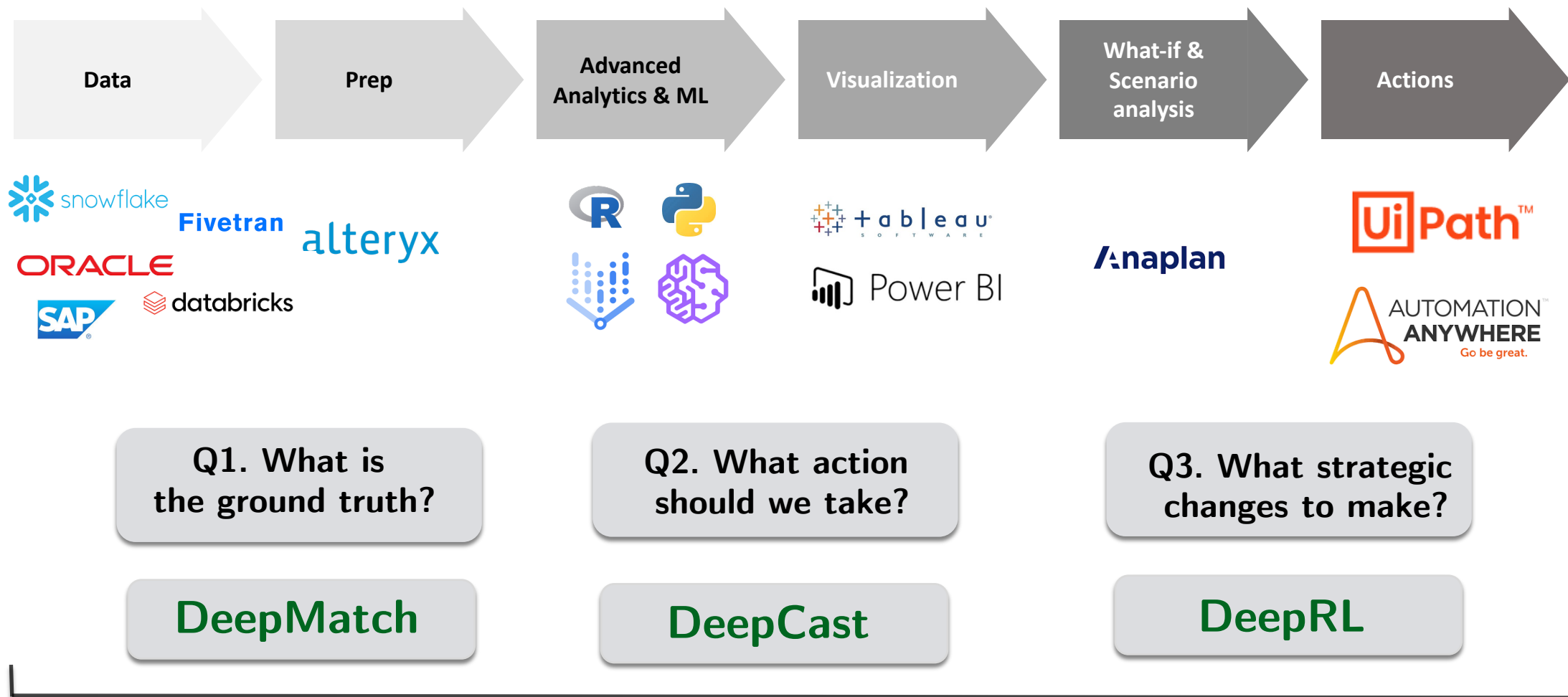
Human-in-the-loop



can *simulate* 10^{19} scenarios

Data Operations with *ease of spreadsheet (no-code)*, *scale of cloud*

make decisions to achieve best *ROI*
how much *new* inventory to order *every* day



No-Code Operational BI Platform





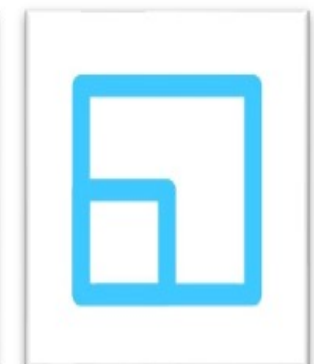
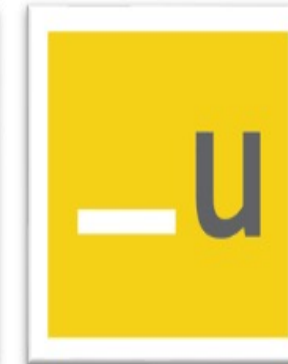
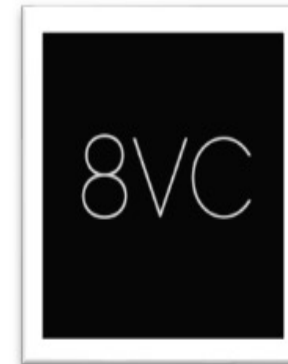
Vinayak Ramesh
CEO & CO-Founder

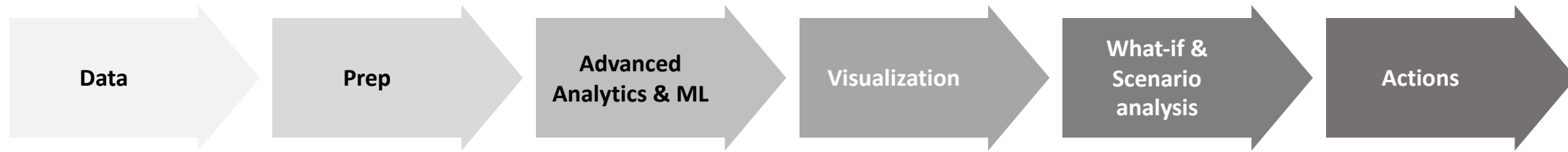
Vinayak previously co-founded & was CTO of Wellframe which was acquired by HealthEdge in 2021. He received his S.B./M. Eng degrees from MIT and is Forbes 30 under 30.



Devavrat Shah
CTO & CO-Founder

Devavrat previously co-founded Celect, which was acquired by Nike in 2019. He is a Viterbi chaired professor of Computer Science and AI at MIT since 2005 where he founded MIT's Statistics and Data Science Ctr.





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time series forecasting w extremely limited data

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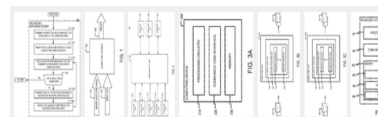
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Status Active

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A tool for predicting the future

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Adam Zewe | MIT News Office
March 28, 2022

Google Patents

← Back to results Assignee: ikigai;

Automated customized modeling of datasets with intuitive user interfaces

Abstract

A computer-implemented method for automatically determining data relationships includes generating a graphical user interface (GUI) that allows a user to intuitively form a customized model of data from different data sources. The GUI includes icons that represent data sources, data variable selection, data modeling, and data prediction. The icons can be logically arranged to form a customized model without any additional user input or knowledge of data modeling. A prediction GUI allows the user to set customized weights of data variables in the model to form predictive controls for data prediction such as in what-if scenarios.

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